

Evaluation of the Regional Property Administration Policy of the Riau Islands Province

(Case Study on the Administration of Official and Operational Vehicles by the Regional Financial and Asset Agency (BKAD) of the Riau Islands Province)

Nova Fajaryanto¹; Dr. Okparizan²; Dr. Nur Ilmiah Rivai³

¹Students of the Master of Public Administration Study Program;

^{2,3}Supervisor in the Master of Public Administration Study Program

Faculty of Social Science and Political Science

Raja Ali Haji Maritime University Tanjungpinang-Indonesia

Abstract:- This research is entitled: **Evaluation of the Regional Property Administration Policy of the Riau Islands Province: Case Study on the Administration of Official and Operational Vehicles by the Regional Financial and Asset Agency (BKAD) of the Riau Islands Province.** This research is intended to evaluate and analyze the Administration of Regional Property (BMD) in the Riau Islands Provincial Government, especially regarding the Administration of Official Vehicles and Operational Vehicles by the Regional Financial and Asset Agency of the Riau Islands Province. The research method used is descriptive qualitative using William Dunn's theoretical approach (in Rokiah, 2021:12) which explains the concept of policy evaluation into 6 (six) criteria which are also used as indicators in this research, namely: effectiveness; efficiency; adequacy; equality/sameness; responsiveness and determination. The results of the research reveal that the effectiveness of asset inventory is considered to have not been running well, one of the reasons is that there are a number of operational service vehicles brought by former officials even though the people involved have retired. Then there were transfers of positions for employees who brought their operational service vehicles from the old Regional Work Unit (SKPD) to the new SKPD, and there were still vehicles whose physical bodies were not found. From the legal audit efficiency factor, it is also considered that it has not run optimally, because when the asset inventory was carried out there was no orderly administration. However, the adequacy of the asset assessment is considered to be orderly in administration, because the asset assessment process for operational service vehicles is carried out by a third party who is competent in their field. As for the indicator that asset optimization has been running optimally, this was discovered after the Riau Islands Province BKAD carried out physical feasibility on the vehicle. Likewise, the indicator of responsiveness of supervision and control is considered to have run optimally, because supervision is carried out by the Regional Inspectorate of Riau Islands Province as a supervisor and controller of activities in all regional work units.

Keywords:- Inventory, Official Vehicles, Official Vehicles, Operational Vehicles.

I. BACKGROUND

The strategy for managing state finances and regional assets is an integral part of state finances. Regional assets in the form of money, securities, receivables, goods and other rights that can be valued in money, including assets separated from regional companies, must therefore be managed optimally to support regional development.

However, the management strategy for regional wealth and assets in the form of goods often results in problems in management. This condition is identified in the Regional Government Financial Report which is still found in Asset Administration every year and is often the main reference when audits are carried out by the Indonesian Financial Audit Agency (BPK RI).

Efforts to improve the asset administration system, especially in Regional Governments, based on Government Regulation Number 27 of 2014 concerning Management of State/Regional Property (PP 27/2014) and Minister of Home Affairs Regulation Number 19 of 2016 concerning Guidelines for Management of Regional Property (Permendagri 19/2016).

Despite these conditions, the Government has also issued Minister of Home Affairs Regulation Number 108 of 2016 concerning Classification and Codification of Regional Property (Permendagri 108/2016) and Minister of Home Affairs Regulation Number 47 of 2021 concerning Procedures for Bookkeeping, Inventory and Reporting of Regional Property (Permendagri 47/2021).

Regarding asset administration, the Government issued a regulation, namely Permendagri 47/2021. Based on Permendagri 47/2021, the asset administration stage begins with a bookkeeping system as the initial stage. Next, inventory and finally the reporting process for regional property. These three activities must be carried out by the Regional Government so that the administration of regional property is good, transparent and accountable.

The inventory process includes data collection, recording and reporting the results of data collection on regional property which is part of administration. The results of the bookkeeping and inventory processes are required. Implementation of the reporting process for regional property is carried out by the authority of property users, property users and property managers.

Findings of asset administration problems are often identified in Regional Government institutions, because the Regional Government has not implemented normative rules which serve as guidelines for the implementation of asset administration. This condition results in disorganized administration in recording assets which includes receipt, use, usage up to the asset reporting stage.

As initial information, researchers found online news regarding the problem of official vehicles in the Riau Islands Provincial Government which does not yet have a list of names of users of official car assets that are not suitable for their intended use. The Corruption Eradication Commission (KPK) of the Republic of Indonesia has highlighted the unauthorized use of official cars by former officials, non-governmental organizations and foundations.

Apart from the problems above, researchers also found problems with the administration of official vehicles in the Riau Islands Provincial Government in the BPK RI Audit Results Report for Fiscal Year 2020 to Fiscal Year 2022 which still included findings in the form of asset administration that was not optimal.

These asset findings, especially in the administration of regional assets in the form of motorized vehicles, include LHP BPK RI TA. 2020, the administration of Fixed Assets in the Riau Islands Provincial Government was not orderly, namely information on Regional Property in the form of Fixed Assets in the Incomplete Goods Inventory Card for a total of 64 units worth IDR 5,310,699,333.00, and Fixed Assets of Equipment and Machinery in the form of Service Vehicles in the amount The whereabouts of 111 units at BKAD and the Environmental Service have not been identified, worth IDR 2,310,626,230.00.

Other findings in the LHP BPK RI TA. 2021, in the form of Fixed Asset Administration at the Riau Islands Provincial Government TA. 2021 is not yet optimal, with motor vehicle descriptions recorded on the KIB not having complete information.

Furthermore, there are 275 vehicles worth IDR 38,723,273,904.00 in 19 SKPDs. LHP BPK RI TA. 2022, in the form of non-optimal administration of fixed assets at the Education Service regarding information on equipment and machines in the form of vehicles that have not been recorded and their locations identified. There are also means of transportation that have not been identified in 67 units of transportation equipment at the Tanjungban District Hospital in the form of recording of fixed assets, equipment and machinery which is not yet optimal, namely there is vehicle maintenance which is recorded as a new asset in the

KIB and most recently at the Environment and Forestry Service there is a loss of one motorbike asset unit .

Based on LHP BPK RI TA. From 2020 to 2022 mentioned above, it was concluded that during the last three years the Riau Islands Provincial Government always found problems with vehicle administration. This condition indicates that the Republic of Indonesia Financial Audit Agency (BPK) Audit Report on the Financial Report of the Riau Islands Provincial Government for Fiscal Year 2021, identified that motorized vehicles recorded in the KIB do not have comprehensive information.

This problem was also a finding in the BPK's LHP on the Financial Report of the Riau Islands Provincial Government for Fiscal Year 2020 which recommended that the Governor of the Riau Islands order each Head of the relevant Regional Work Unit (SKPD) to instruct the User Property Managers and Assistant Property Managers under them to implement recording a comprehensive inventory of regional property.

Until the end of the BPK RI Audit of the Financial Report of the Riau Islands Provincial Government TA. In 2021, the Riau Islands Provincial Government has not followed up on the BPK's recommendations optimally, so this has become another finding.

Based on initial research observations of a number of incoming letters to the Riau Islands Provincial Financial Agency (BKAD), especially the Regional Property Management Sector regarding the obligations of Regional Work Units (SKPD) to submit reports on regional property to the Regional Secretary as Property Manager, a number of SKPD were identified that had not yet been implemented. submit regional property reports both monthly, quarterly and semi-annually. The related condition is because the goods administrator has not yet obtained the goods procurement documents so he cannot record regionally owned goods.

Based on the problems mentioned above, it is concluded that the administration of regional property has not implemented the provisions of Permendagri 47/2021 optimally, so that the SKPD has not been able to submit a report on regional property. It was concluded that an in-depth analysis was needed regarding the implementation of Regional Property Administration in the Riau Islands Provincial Government in relation to Permendagri 47/2021.

The implementation of administration of regional property in the recording aspect is carried out optimally so that it has not been able to provide an educational role from BKAD to SKPD in the administration of regional property, which causes delays in preparing reports on regional property.

Based on the description above, in order to provide a detailed description of the administration of regional property, the researcher is interested in conducting research entitled Evaluation of Regional Property Administration Policies in the Riau Islands Province: Case Study of Official

and Operational Vehicle Administration at the Regional Financial and Asset Agency of the Riau Islands Province.

II. LITERATURE REVIEW

➤ *Public Policy Evaluation*

Based on the Big Indonesian Dictionary, the definition of evaluation is an assessment of certain individuals, groups or activities. Ratings can be positive, negative, neutral or combined. When activities are evaluated, an assessment can be taken of their value or benefits.

Evaluation does not only assess activities spontaneously but assesses them in a planned, systematic and directed manner based on clear objectives. According to Dunn in Rianda (2015), evaluation not only produces conclusions regarding the degree to which the problem has been resolved, but contributes to clarification and criticism of the values underlying the policy and assists in adjustments and problem formulation.

Evaluation plays a role as the main function of policy analysis, namely that evaluation provides precise, accurate and reliable information in the policy process, namely the values, degree of needs and opportunities that can be achieved through public activities. In this aspect, the evaluation reveals a number of target achievements that have been achieved. Evaluation contribution to the classification and criticism of the values that underlie policies in selecting targets and objectives. Defining and operationalizing goals and targets can clarify Policy Values.

According to Dunn (2003) the evaluation function is as follows:

- Evaluation provides valid and reliable information regarding policy criteria, namely value, degree of need and opportunity that have been achieved.
- Evaluation contributes to the clarification and criticism of the values underlying the selection of goals and targets.
- Evaluation contributes to the application of other policy analysis methods, including problem formulation and recommendations.

Based on Dunn (2003), to produce information about policy performance, analysis uses different types of criteria to evaluate policy results, namely criteria for evaluation and criteria for recommendations, which are located at the time when the criteria are implemented or applied. Criteria for evaluation are applied retrospectively while criteria for recommendations are applied prospectively. The criteria for evaluation consist of effectiveness, efficiency, adequacy, alignment, responsiveness and accuracy.

➤ *Concept of Regional Property*

Based on Minister of Home Affairs Regulation Number 19/2016 concerning Guidelines for Management of Regional Property, regional property is all goods purchased or obtained at the expense of the regional income and expenditure budget (APBD) or originating from other

legitimate acquisitions. Other legitimate acquisitions consist of those obtained from grants/donations or the like, obtained as implementation of agreements/contracts, obtained based on the provisions of statutory regulations, obtained based on court decisions that have permanent legal force or recovered from the proceeds of divestment of capital participation local government.

Based on Pangabea (2002), regional property management is carried out based on functional principles, legal certainty principles, transparency principles, efficiency principles, accountability principles, and value certainty principles.

Achieving strategic targets in regional asset management policies, namely to realize orderly administration, effectiveness and efficiency of regional asset management (Fasiha, 2013).

Administration in Permendagri 19/2016 is a series of activities which include bookkeeping activities, inventory activities and reporting activities for regional property. In carrying out the administration of regional property, it produces documents in the form of basic documents for recording and reporting regional property which will later be used in preparing regional government financial reports.

➤ *Concept of Administration of Regional Property*

Based on Republic of Indonesia Government Regulation no. 28/2020, that administration is a series of activities which include bookkeeping, inventory and reporting of State/Regional Property in accordance with the provisions of Legislative Regulations. Based on Permendagri 47/2021.

The bookkeeping process is a series of activities for registering and recording regionally owned goods into the list of goods held by the Authorized Property User, Property User or Property Manager based on the classification and coding of goods.

The inventory process is an activity for collecting data, recording and reporting the results of data collection on regional property.

Furthermore, reporting is a series of activities for compiling and submitting data and information carried out by Assistant Property Managers, User Property Managers or Property Management Managers who carry out bookkeeping, inventory and reporting of regional property to the Property User Authority, Property User or Property Manager.

The goal of asset management is making the right decisions so that the assets managed function effectively, efficiently and have high value (Sugiana, 2013).

➤ *Framework*

Based on initial observations, researchers assume that the administration of official/operational vehicles for the Riau Islands Provincial Government by the Regional Finance and Assets Agency (BPKAD) is not yet optimal. This condition is caused by findings related to the administration of regional assets, especially official vehicles, in the Republic of Indonesia Financial Audit Agency's Audit Results Report on the Regional Government Financial Report for 2019.

Budget 2019 to Budget 2022 despite receiving an Unqualified Opinion (WTP) as well as online news that said official vehicles were used by former officials, non-governmental organizations (NGOs) and foundations that no longer had any interest in using official car assets belonging to the Riau Islands Provincial Government .

The rationale provides a brief description of the stages and methodological implementation on the basis of empirical studies and is compared with relevant comparative and linear research in order to identify the positioning of research which currently focuses on efforts to evaluate and analyze the Administration of Regional Property in the Riau Islands Provincial Government, especially the Administration of Official Official Cars and Automobiles. Operational Service by BKAD Riau Islands Province.

The theory used in conducting evaluations in this research uses Dunn's (2003) evaluation criteria, namely effectiveness, efficiency, adequacy, alignment, responsiveness and accuracy.

III. RESEARCH METHODS

➤ *Research Approach*

The research approach used is descriptive qualitative. Nazir (2014) descriptive method is research aimed at describing conditions in a community or society. Through qualitative descriptive research that is currently being carried out, researchers are trying to describe the events that are the subject of the event without giving special treatment.

In this research, data was not manipulated, but rather described conditions in a naturalistic way. The target of this qualitative descriptive research is to produce an accurate description regarding how regional property is administered in the Riau Islands Province, especially the Administration of Official Vehicles and Operational Vehicles by the

Regional Financial and Asset Agency (BKAD) of the Riau Islands Province.

This research uses a descriptive approach. The descriptive approach is directed at describing the situation in the community or society (Notoadmojo, 2018). The target of the descriptive approach is to describe events systematically, factually and accurately regarding how regional property in the Riau Islands Province is administered, especially the Administration of Official Vehicles and Operational Vehicles by BKAD.

The researcher is the key instrument and qualitative research requires the researcher to be present directly at BKAD to collect primary and secondary data. The stages of this research process were carried out continuously and repeatedly and were interrelated and focused on how to administer regional property in the Riau Islands Province, especially the Administration of Official Vehicles and Operational Vehicles by the Provincial BKAD. Riau Islands, from before the time at the locus studied until the completion of the research.

➤ *Research Objects and Locations*

The object of this research was carried out at BKAD Prov. The Riau Islands are related to how to administer regional property in the Riau Islands Province, especially the Administration of Service/Operational Service Vehicles, which is a generalization effort to reveal and identify the initial conditions of the location where the observation is being carried out. However, research findings may relate to other cases.

The research locus is the Ria Islands Province Regional Financial and Asset Agency which is a generalization effort to reveal and identify the initial conditions of the location where observations are being carried out. BKAD of Riau Islands Province is located in the Government Center of Riau Islands Province, namely Bandar Seri, Piring City, Sultan Mahmud Riayat Syah Office Area, Raja Ali Building (Marhum Bayan Island) Dompak Island, Seri Darul Makmur-Tanjungpinang.

➤ *Informant*

The informant is the Head of the Regional Property Management Division, Head of the Sub Division in the Regional Property Management Sector and Staff in the Regional Property Management Sector at the Riau Islands Province BKAD.

Table 1 Research Informant Data

| No | Identitas Informan | Keterangan |
|----|--|---|
| 1 | Kepala Bidang Pengelolaan Barang Milik Daerah | Penanggungjawab pengelolaan aset daerah pada BKAD Prov. Kepulauan Riau fokus pada Penatausahaan Kendaraan Jabatan dan Operasional |
| 2 | Kepala Sub Bidangpada Bidang Pengelolaan Barang Milik Daerah | Sebagai Operasional aset daerah pada BKAD Prov. Kepulauan Riau |
| 3 | Staf Bidang Pengelolaan Barang Milik Daerah pada BKAD Prov. Kepulauan Riau | Sebagai pelaksana pengelolaan aset daerah pada BKAD Prov. Kepulauan Riau |

Source: Author's Processing, 2024

➤ *Data Analysis Techniques*

Data analysis techniques in qualitative research are carried out during data collection and then data analysis is carried out using the Miles and Huberman model. Technical data analysis consists of data reduction, data presentation and conclusion drawing which is carried out interactively and continues continuously until completion and is connected to identification and analysis related to how official/operational official vehicles are administered by the Provincial BKAD. Riau islands.

Management Sector, especially the inventory section. These documents can be in the form of an invoice for the purchase of the vehicle in question, the value of the obligation, tax on the vehicle's STNK, as well as the Vehicle Grant Minutes.

This was continued based on a statement from the staff of the Regional Finance and Assets Agency (BKAD), Regional Property Management Sector, Inventory Section, as Assistant Property Manager for the Riau Islands Province.

"As ordinary staff, we don't know, because the operational service vehicle appraisal process is carried out by independent appraisers who are certified in the field of asset appraisal." (Results of interview with informant I1-4, 10.00 WIB, 16 June 2024, at the Regional Financial and Asset Agency Office Riau Islands Province).

Based on informant I1-4, it was identified that the process of assessing the donated goods by the Riau Islands Provincial Government was carried out by another party, namely an independent appraiser who had a certificate in the field of asset appraisal, in order to assist the Riau Islands Province in determining the value of operational service vehicles belonging to the Riau Islands Provincial Government. .

It was concluded that the grant asset appraisal process was carried out by an appraiser who could provide a written opinion, in the form of economic value, based on the results of analysis and objective and relevant facts.

These conditions indicate that the Riau Islands Provincial Government is collaborating with external parties to carry out assessments of its official official vehicles and operational official vehicles.

This assessment is carried out based on the results of the assessment obtained, based on the physical and annual condition of the Position Service Vehicle and Operational Service Vehicle. The assessment process was also carried out in the context of preparing the balance sheet of the Riau Islands Provincial Government guided by Government Accounting Standards (SAP).

The appraisal team is determined by the Regional Head and can involve independent appraisers who are certified in the field of asset appraisal. Legal audit activities carried out by the Riau Islands Provincial Government as legal audit activities to safeguard regional property belonging to the Riau Islands Provincial Government.

Likewise, based on information from Informant I1-5, that the legal audit process carried out by the Riau Islands Provincial Government has been carried out in an orderly and orderly manner in every recording, meaning that an orderly and orderly inventory process can also help in legal audit activities carried out by the Riau Islands Provincial Government on operational service vehicles to monitor, secure, control and utilize operational service vehicles of the Riau Islands Provincial Government to run optimally.

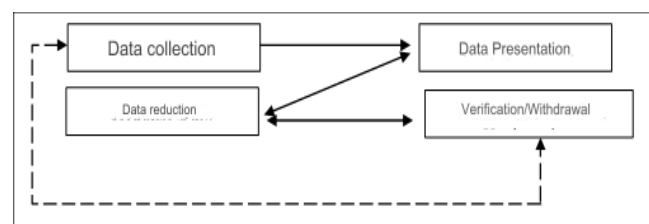


Fig 1 Data and Qualitative Analysis Techniques
Source: Milles & Huberman

The research data analysis technique matrix based on Milles and Huberman above is a series of researchers' efforts to provide objective analysis of primary and secondary data that has been collected at the Riau Islands Province BKAD as the single locus studied.

IV. RESULTS AND DISCUSSION

➤ *Effectiveness of Legal Audit of Riau Islands Provincial Government Operational Service Vehicles*

Effectiveness is the ability or level of success of actions, policies or programs in achieving predetermined goals. The context of linear effectiveness is the degree to which actions achieve the expected results efficiently and meet the needs or expectations of service recipients.

The assessment of regional property needs to be categorized into general assessments. Valuation of regional property is a scientific process carried out by appraisers to obtain an estimate of the value of property belonging to a particular region. The following is a statement from the staff of the Regional Finance and Assets Agency (BKAD), Regional Property Management Sector, Inventory Section, as Assistant Management of Property Management for the Riau Islands Province, namely if the Riau Islands Provincial Government received a grant from an external party.

"In order to determine that the vehicle is included in the Riau Islands Province BKAD inventory book, you must check the suitability of the vehicle. The process considers documents submitted by the submitting party, such as purchase invoices, liability values, taxes on vehicle registration, and grant minutes."(Based on the Interview by the Informant I1-2).

Based on the information from informant I1-2 above, the assessment process carried out by the Riau Islands Provincial Government, when obtaining a grant from a third party, was to determine the vehicle in the BKAD inventory book. The recording process is in the Regional Property

➤ *Operational Service Vehicle Efficiency Based on Position in the Riau Islands Provincial Government*

Efficiency is a synonym of economic rationality, it is closely related to effectiveness and effort, the latter being measured at a macro level based on monetary costs. Efficiency is usually determined through calculating the cost per unit of a product or service. Policies that achieve the highest effectiveness with the smallest costs are considered efficient.

The existence of operational service vehicles at the tip of each SKPD is very necessary, because it is for the smooth implementation of operational activities of officials/employees. However, in reality, in carrying out the main duties and functions of these officials/employees, it is not only determined by the abilities and skills they possess, but is also influenced by adequate work facilities, namely operational service vehicles.

Based on the results of interviews with the Head of the Inventory Sub-Division, Assets Division, Regional Financial and Asset Management Agency of the Riau Islands Province, the provisions regarding Office Service Vehicles and Operational Service Vehicles are regulated in the Regional Government Infrastructure provisions.

"By regulation, operational service vehicles are only for Division Heads or Echelon III, while for Echelon IV employees, they are only two-wheeled vehicles. Considering that there are many operational service vehicles belonging to the Riau Islands Provincial Government, almost all Echelon IV employees can hold operational service vehicles. However, the mechanism for obtaining Operational Service Vehicles has not yet been determined by the Governor." (Results of interview with informant I1-1, 13 June 2024, at the Riau Islands Province Regional Financial and Asset Agency Office).

Based on informant I1-1, it can be identified that operational official vehicle facilities are provided for officials of the Riau Islands Provincial Government, by submitting an application to the Regional Secretariat first. However, operational service vehicles are actually only given to echelon III, echelon IV officials actually get two-wheeled service vehicle facilities.

It can be concluded that based on the research informants above, the researcher can conclude that the distribution process carried out by the Riau Islands Provincial Government is based on requests from each regional work unit submitted to the regional secretariat through the general department.

➤ *Equal and Equality of Legal Audits on Operational Service Vehicles of the Riau Islands*

• *Provincial Government*

Equity in this case is related to legal and social rationality and refers to the distribution of consequences and efforts between different groups in society. Legal audit is the scope of work for administering official and operational

vehicles in the form of asset inventory, systems and procedures for controlling or transferring assets and finding solutions to legal problems, as well as strategies for solving various legal problems related to operational official vehicles of the Riau Islands Provincial Government as described above.

That the legal audit process carried out by the Riau Islands Provincial Government has actually been carried out in an orderly manner, making it easier for BKAD to present valid data, however, if we observe, the legal audit process carried out by the Riau Islands Provincial Government has not run optimally.

Despite these conditions, the activities related to the development of information systems for administration of official and operational vehicles on operational service vehicles carried out by the Riau Islands Provincial Government are good. This condition can be seen from the SIMDA BMD application which is always updated by the Regional Financial and Asset Management Agency of Riau Islands Province. , so that you can always provide valid data.

➤ *Responsiveness to Supervision and Control Efforts Riau Islands Provincial Government Operational Service Vehicle*

Responsiveness in this case is related to the degree to which policies can satisfy the needs, preferences or values of certain groups of society. Final activities for administering official and operational vehicles. Namely monitoring and control efforts which often become the subject of criticism against the Regional Government. The most effective effort to improve performance is by developing SIMA.

Through SIMA, work transparency in asset management is guaranteed without the need to worry about weak supervision and control and in SIMA, the four aspects above are accommodated in the system by adding aspects of supervision and control. In this way, every handling of assets can be monitored clearly, starting from the scope of handling to who is responsible for handling them. This condition is expected to minimize KKN in the implementation of services by the Regional Government.

Supervision and control of operational service vehicles is carried out by the Riau Islands Provincial Inspectorate, as stated by the Chief Auditor of the Riau Islands Provincial Inspectorate Team, (Informant I1-7).

This informant emphasized that the process of controlling and supervising asset inventory activities is carried out by the goods manager, namely the Regional Financial and Asset Management Agency. Furthermore, the Auditor also checked five inventory books, namely, the inventory book, the consumables book, the procurement results book, the goods card and the inventory card.

Based on these five inventory books, the auditor can identify all data related to operational service vehicles, starting from the holder, condition, and comes from the APBD.

This is in line with what Informant I1-13 stated. Whereas, the supervision and control process carried out by the Regional Inspectorate considers the results of inventory activities using five inventory books as a reference

Based on the information from the informant above, it can be concluded that the supervision and control of operational service vehicles for Riau Islands Provincial Government officials has been running optimally, this condition is reflected in the activities carried out by the Regional Inspectorate which always monitors inventory activities carried out by the Riau Islands Province BKAD.

➤ *Provisions on the Development of the Riau Islands Provincial Government's Official and Operational Vehicle Administration Information System.*

The provisions in this case relate to categorization as recommended materials by assessing the quality and suitability of the recommended items. Feasibility criteria are related to substantive rationality, because these criteria relate to the substance of the goal, not the strategy or instrument for realizing the goal.

In this indicator, researchers will discuss the development of the Information System for Administration of official and operational vehicles in the Riau Islands Province (SIMA). The development of SIMA in the Riau Islands Province was identified through interviews with several informants, as stated by the staff of the Riau Islands Province Regional Financial and Asset Management Agency.

"Incidentally, in this case, we always update the data every year via the SIMDA BMD application. This process can also be proven through Minutes as a source of Vehicle data from each SKPD." (Results of interview with Informant I1-2, 17 June 2024, at the Riau Islands Province Regional Finance and Assets Agency).

Based on the statement of Informant I1-2, it can be seen that the activity of developing an information system for administering official and operational vehicles for operational service vehicles of the Riau Islands Provincial Government, in supervising and controlling operational service vehicles, is always updated through the SIMDA BMD application every year.

Based on the information above, it can be concluded that the development of information systems for the administration of official and operational vehicles for operational service vehicles by the Riau Islands Provincial Government has been carried out well.

This can be seen from the activities carried out by employees on duty at the Riau Islands Province Regional Financial and Asset Management Agency who annually update the SIMDA BMD Application, so that the data presented is assessed as valid.

➤ *Obstacles Encountered*

The asset inventory process is considered a very important effort. Because, because all regional assets can be identified both in terms of ownership status and the number of assets owned by the Riau Islands Provincial Government.

However, in fact, the asset inventory process is considered complicated to carry out, due to the large number of assets that must be inventoried, as well as the variety of assets being too diverse. This is as stated by the Property Manager, namely as stated by the Head of the Inventory Sub-Division, asset sector of the Regional Financial and Management Agency (BPKAD) of the Riau Islands Province.

"When an inventory is carried out, the user always reasons that the car is damaged so it cannot be taken. So, it is difficult to trace and physically find it. Especially when taking inventory of two-wheeled vehicles in remote locations in sub-districts and villages. Because the previous sub-district head and village head who stepped down from their positions did not return the two-wheeled operational service vehicles." (Results of interview with Informant I1-1, June 2024).

Based on Informant I1-1's statement, it is known that one of the obstacles experienced by officers was that during the physical checking inventory process of operational service vehicles, it was very difficult for goods users to physically present their vehicles for various reasons.

This problem is also experienced by the BKAD Assets Division, especially when inventorying assets on official vehicles in sub-districts or in villages. The reason is, the Village Head who has stepped down from his position did not return his operational official vehicle. This condition is considered to make it difficult for the asset sector to match physical data with data.

From the facts above, it can be concluded that the problem with the inventory process carried out by the Riau Islands Provincial Government has not been optimal. Based on informant I1-1's statement, it was identified that goods users cannot use operational service vehicles when the goods user has retired, died or been dismissed from their position, so the employee must return the operational service vehicle.

However, as happened with one of the SKPDs in the Riau Islands Provincial Government, there were operational service vehicles whose physical evidence could not be proven, they were only listed in the operational service vehicle data of the Riau Islands Provincial Government.

V. CONCLUSIONS AND RECOMMENDATIONS

➤ Conclusion

Based on the results of discussions and field findings in this research, it can finally be concluded as follows:

- The effectiveness of asset inventory at the Riau Islands Province Regional Financial and Asset Agency (BKAD) is considered not to be running optimally. This condition is in line with the opinion of the Financial Audit Agency (BPK) of the Republic of Indonesia which issued an Unqualified Opinion (WTP) from 2010 to 2023, however there are special notes regarding asset management of official official vehicles and operational service vehicles. This follows the case of an operational official vehicle brought by a former official who had retired. The existence of position transfers for employees who brought their official vehicles from the old SKPD to the new SKPD, is also a note of problems regarding the handling of these assets. Apart from the problem, there are still many vehicles whose physical bodies cannot be found.
- Likewise, regarding legal audit efficiency, it is considered that it has not run optimally. One of the reasons is that the asset inventory process carried out has not been in an orderly administration, this can be seen from the large number of operational vehicle ownership documents.
- However, regarding the adequacy of asset assessment, it is considered to have been carried out well. Because the asset assessment process for operational service vehicles is carried out by an independent third party who is competent in their field.
- Likewise, regarding the even distribution of asset optimization, it is considered to have run optimally. This is proven by the physical suitability checks carried out by the Riau Islands Province BKAD on operational service vehicles. At the same time optimizing non-potential assets in operational service vehicles through the implementation of write-offs.
- The responsiveness of supervision and control is also considered to have run optimally. This follows monitoring and control efforts carried out by the Regional Inspectorate of Riau Islands Province, which plays a role as supervisor, supervisor and controller of activities in each SKPD. This is proven by the presentation of data that is always updated via the SIMDA BMD Application.

➤ Suggestions

Based on the conclusions above. Researchers provide a number of recommendations as input for the Riau Islands Provincial Government, as follows:

- It is hoped that the Riau Islands Provincial Government will recruit competent employees in their fields, by recruiting competent employees as property managers in each OPD.

- It is hoped that the Riau Islands Provincial Government will improve the BMD inventory system by providing training and 154 education related to BMD management to every employee who is tasked with managing goods.
- It is hoped that the Riau Islands Provincial Government will optimize the vehicles it owns by lending them to third parties.
- It is hoped that the Riau Islands Provincial Government, in its supervision and control process, will be able to provide strict sanctions against property users who are affected by job transfers and bring their official cars to the new SKPD.
- This firm action involves forcibly taking official official cars and operational official cars that are misused by users, in collaboration with the Civil Service Police Unit (Satpol PP) of Riau Islands Province.
- It is hoped that the Riau Islands Provincial Government will impose sanctions or take action against employees who carry out illegal levies on cooperation in the use of goods used by third parties.

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